

Personnel Commission

Office Address:
750 E. Main Street, El Cajon, CA

Mailing Address:
PO Box 1007, El Cajon, CA 92021
www.cajonvalley.net

Phone: (619) 588-3050
Fax: (619) 588-3663

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3XUVXDQW WR *RYHUQRU 1HZVRP[V ([HFXWQME &RBFUVVLRQ[V WKHH
KHOG YLUWXDOO\ DQG DOO &RPPLVLD RQCHUHF RQOUDH QVHH QG HPIEHH U
SDUWLFLSDWH LQ WKH PHHWLQJ YLD =RRP DV IROORZV

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3DVVFRGH R%'.O[D4
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(PSOR\HHV RU PHPEHUV RI WKH SXEOLF ZKR ZLVK WR PDNH D SXEC
PXVW VXEPLW FRPPHQWV WKURXWVSRJQHURUJHOKQORRODXWHU W
S P RQ 0DUFK &RPPHQWV ZLOO EH UHGD DORXG WR JWKKH3BXE/G
&RPPHQW VHFWRQ RI WKH DJHQGD RU EHIRUH DFWLRQ RQ WKH L

&DMRQ 9DOOH\ 8QLRQ 6FKRRO 'LVWULFW 3HUVRQQHO &RPPLVVLRQ
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D \$SSURYH WKH PLQXWHV RI WKH 5HJXODU 0HHWLQJ RQ 0D
0RWLRQ E\BBBBB 6HFRQGHG E\BBBBBB 9RWH BBBB

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D \$SSURYH 5HFODVVLILFDWLRQ RI 6HFRQGHG 5HJXODU 0HHWLQJ RQ 0D
%LOLQJXDO \$UDELF 6SHFLDO (GXFDWLRQ
L 5HFODVVL\ SRVLWLRQ DORQJHZLWK WKH 5HJXODU
6HFUHWDU\ %LOLQJXDO \$UDELF 5DQJH WR \$GPLQLV
5DQJH HIIHFWLYH 0DUFK
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E \$SSURYDO RI /RFNHU 5RRP \$WWHQGDQW SRVLWLRQ WR 3K\VLFDQ (GXFDWLRQ /RFN
L \$SSURYH UHFRPPHQGHG UHVLWOHI 5HJXODU 0HHWLQJ RQ 0D
\$WWHQGDQW SRVLWLRQ WR 3K\VLFDQ (GXFDWLRQ /RFN
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D 'LVWULFW :LGH)LYH <H DU &ODVVLILFDWLRQ 6WXG\
E 8SGDWH RQ 5HTXHVV IRU 1HZ 5HYLHZ 5HJXODU 0HHWLQJ RQ 0D
L ,QVWUXFWLRQDO \$VVLVWDQW 6SHFLDO (GXFDWLRQ &OD
LL 5HTXHVV IRU 6DODU\ 6WXG\ ± %LGHQDWRQ 0D 0XVWLF
LLL &RXQVHOLQJ 7HFKQLFLDQV ± 0LGGOH 6FKRROV
LY 3HUVRQQHO 6SHFLDOLVW ± &HUWLILFDWHG

F 9DFDQFLHV 5HFUXLWPHQWV 3HUVRQQHO \$FWLYLW\
L 6WDII ZLOO UHYLHZ VWDWXV RI 5HJXODU 0HHWLQJ RQ 0D
VWDWXV RI HOLJLELWLW\ OLVWV

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D &6(\$ 0DUN 5HDJOHV &6(\$ &KDSWHU 3UHVLGHQW
E &9\$\$ &96\$ 1DRPLH 5RGULJXHV &ODVVLILFDWLRQ 5HJXODU 0HHWLQJ RQ 0D
5HSUHVHQWDWLYH
F &DMRQ 9DOOH\ 8QLRQ 6FKRRO 'LVWULFW 5HSRUW V
L 0LFKHOOH +D\HV \$VVLVWDQW 6XSHULQVWLF 5HJXODU 0HHWLQJ RQ 0D
LQIRUPDWLRQ RQ FXUUHQW QHJRWLDWLRQV ZLWK &6(\$ D
G 3HUVRQQHO 'LUHFWRU 5HSRUW 0DULW]D 'LD]
H &RPPLVVLRQ 0HPEHUV 5HSRUW V

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D &DOO WR 2UGHU 3OHGJH RI \$OOHJLDQFH
7KH 0DUFK UHJXODU PHHWLQJ RI WKH BEOHBSQWROR &B
S P E\ 7LP 0F.D\ &KDLU +H ZHOF RPHDG OVKH OXG MKHF M
WR WKH IODJ

E 5ROO &DOO (VWDEOLVKPHQW RI 4XRUXP
7LPRWK\ 0F.D\ &KDLU_ ; SUHVHQW B DEVHQW
7HULQD %URRPV 9LFH &KDLU ; SUHVHQW B DEVHQW

38%/, & &200(±70HPEHUV RI WKH SXEOLF VKDOO KDKH WKUVRQS
&RPPLVVLRQ UHJDUGLQJ LWHPV RQ WKH WHIGQGD WKHP B RPPLVWL
,Q DFFRUGDQFH ZLWK WKH %URZQ \$FW XSRHQ & RPHLQVD RQ HLQVD
RI QRQ DJHQGD LWHPV RU LVVXH V UDHSWG VGR ULQDF SQRZLOH G
WKH LQIRUPDWLRQ UHIHU WR VW DWIKR BDIWMMKHWRV WKB\QRJ

1R SXEOLF FRPPHQWV

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D \$SSURYH WKH DJHQGD RI WKH 5HJXODU 0HHWLQJ RQ 0DUF
0RWLRQ E\ 7LP 0F.D\ 6HFRQG HG E\ 7HULQD %URRPV 9RWH

38%/, & +(\$5,1* \$1' \$332,170(17 2) 3(56211(/ &200,66,21(5 -2,17
\$332,17((&\$1', '\$7(/28,(0,&+\$(/

D ,Q DFFRUGDQFH ZLWK (GXFDWLRQ & RBHVVLQRIZMCKH RSHUQ
KHDULQJ WR SURYLGH WKH SXEOLF HPLSRXHM KHDRSSR BSO
H[SUHVW WKHLU YLHZV RQ WKH TXDOPHEDGWGRIRU RWMKYDFD

7KH SXEOLF KHDULQJ ZDV RSHQHG DW Q LWHP ZRUSKEDIFH

E \$SSURYH WKH DSSRLQWPHQW RI &RPPLVVLRQH -RLQW \$S
0RWLRQ E\ 7LP 0F.D\ 6HFRQG HG E\ 7HULQD %URRPV 9RWH

&DMRQ 9DOOH\ 8QLRQ 6FKRRO 'LVWULFW 3HUVRQQHO &RPPLVVLRQ
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/RXLH 0LFKDHO ZDV VZRUQ LQ DV WKH -RLQW \$SSRLQWHH WR
RDWK RI RIILFH

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D 7KH 3HUVRQQHO 'LUHFWRU ZLOO \$URYRQH UHQDULWLRQ V
FRUUHVSRQGQGHQFH UHODWHG WR &RPPLVVLRQ PDWWHUV

1R FRUUHVSRQGQGHQFH

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D \$SSURYH WKH PLQXWHV RI WKH 5HJXODU 0HHWLQJ RQ -D
ORWLRQ E\ 7LP 0F.D\ 6HFRQG HG E\ X7LP 0F.D\ 9RW

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D \$SSURYH *HQLXQOLQH 3UH (PSOR\PHQW 7HVWLQJ 6XLWH ,
0DULWJD 'LDJ SURYLGHG KLVWRULFDO LQIRUPDWLRQ UHJD
ORWLRQ E\ 7LP 0F.D\ 6HFRQG HG E\ /RXLHV0LFKDHO 9RWH

E \$SSURYH &63&\$ 0HULW \$FDGHP\ ,QYRLFHLV &RPPLVVLRQ
ORWLRQ E\ 7LP 0F.D\ 6HFRQG HG E\ /RXLHV0LFKDHO 9RWH

F \$SSURYH &36&\$ 0HULW \$FDGHP\ 5HJLVWDWLRQ HUFLQV \$
3HUVRQQHO \$QDO\ VW

OV 'LDJ UHSRUWHG WKH KLULQJ SURFHVRORX3HUVRQQHO
ODU FK 6KH VWDWHG LQ RUGHU WR PHHW WKH UHJLVV

V&s" f@aAJ PUp0

&DMRQ 9DOOH\ 8QLRQ 6FKRRO 'LVWULFW 3HUVRQQHO &RPPLVVLRQ
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%LOLQJXDO \$UDELF SRVLWLRQ GXWLHVWPHQWQDFEIDQD
WKH ZRUN KDV UHPDLQHG FRQVLVWHQWRQVFXLQJGIDUHGZ
SUHVHQWLQJ KHU UHFRPPHQSHDWLRQJ DW WKH 0DUFK

LLL 5HTXHVW IRU 6DODU\ 6WXG\ ± %LOLQJXDO %LFXOWXUD
0V 'LD] LQIRUPHG D 6DODU\ 6WXG\ UHTXHXVWZDLFXLWV
,QWHUSUHHU 6KH VWDWHG GXH WR 0KHZQLWVSRGLDQ
ZLOO EH ZRUNLQJ RQ SULRULWL]LQJ WKH VWXG\

E %RDUG'RFV ± 6FKRRO %RDUG 0DQDJHPPHQW 6RIWZDUH 6RO
0V 'LD] LQIRUPHG VKH LV ZRUNLQJ ZLWKSHVHWPHQW
HVWDEOLVKLQJ D WUDLQLQJ GD\ IRU WKH VRIWZDUH
0V %URRPV DVNHG IRU DQ HVWLPDWHGRWDOPHGXQGEHVWRD
%RDUG'RFV DW WKH \$SULO 3HUVRQQHO &RPPLVVLRQ PHHWL

F 6WDUV LQ (GXFDWLRQ DQG (PSOR\HH \$SSUHFLDWLRQ :HHN
0V 'LD] SURYLGHG LQIRUPDWLRQ RQ WKH 6WDUV LQ (GXFD
RI WKH FRPPLWVHH 6KH LQIRUPHG LQ WKH SDVW &RPPLVV
WR &(\$V LFH FUMDRVXDFLO\OWDNDHV SODFH LQ 0D\

G 9DFDQFLHV 5HFUXLWPHQWV 3HUVRQQHO \$FWLYLW\
L 6WDII ZLOO UHYLHZ VWDWXV RI EXPHQW DQGDQVWVOR
VWDWXV RI HOLJLELWLW\ OLVWV
0V 'LD] SUHVHQWHG OLVWV RI FXUUHQW YDFDQFLHV HOLJ

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D &6(\$ 0DUN 5HDJOHV &6(\$ &KDSWHU 3UHVLGHQW
0U 5HJDOHV FRQJUDWXODWHG &SO /RXLH 0LFKDHO RQ KL
&RPPLVVLRQHUV IRU H[SHGLWLQJ WKH SURFHVV IRU WKH -
VHOHFWLRQ

E &9\$\$ &96\$ 1DRPLH 5RGULJXHV &ODVVLVWVSRUQDQDJHPPHQW
5HSUHVHQWDWLYH

0V 5RGULJXHV FRQJUDWXODWHG &SO QVXLH 0LFKDHO RQ

F &DMRQ 9DOOH\ 8QLRQ 6FKRRO 'LVWULFW 5HSRUW V
L 0LFKHOOH +D\HV \$VVLVWDQW 6XSHULQWVSHUWLGHSH
LQIRUPDWLRQ RQ FXUUHQW QHJRWLWLRQV ZLWK &6(\$ D

0V +D\HV FRQJUDWXODWHG &SO /RXLH DQFRDPIGRQKWKH
'LVWULFWV SODQV WR UHRSHQ VLWVQVRIURYPHVSQVLDZU
+D\HV WKDQNHG DQG DFNQRZOHGJHG &6(\$ DQGLDORVNHG

&DMRQ 9DOOH\ 8QLRQ 6FKRRO 'LVWULFW 3HUVRQQHO &RPPLVLRQ
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'DYLQ 0L\DVKLUR (G ' 6XSHULQWHQ GHO WIRW KILQ NIBU & S G H / B
'LVWULFW DQG LQ WKH FRPPXQLW\

G 3HUVRQQHO 'LUHFWRU 5HSRUW 0DULW]D 'LD]

0V 'LD] UHSRUWHG RQ)HEUXDU\ DFWLYLWLHV

x 'LVWULFW RIIHUG 6FKRRO %XV 'ULYHU FRXUVH

x 6HOHFWLRQ LQWHUYLHZV IRU 3HUVRQQHO \$QDO\ VW ZI

&DMRQ 9DOOH\ 8QLRQ 6FKRRO 'LVWULFW 3HUVRQQHO &RPPLVVLRQ
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0DULW]D 'LD] 5HFRUGLQJ 6HFUHWDU\ 'LUHFWRU

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6HFUHWDU\ %LOLQJXDO ± 6SHFLDO (GXFDWLRQ (GXFD

3HU WKH &RPPLVVLRQ 5XOHV DQG 5HJXODWLRQV WKH
WRJHWKHU ZLWK D VWDWHPHQW UHTXWV WISQJ IDDO (GXFBWKRQ SHR
D XQLW RI WKH (GXFDWLRQDO 6HUYLEFHV 'HSDUWPHQW

\$ UHYLHZ RI WKH GXWLHV DV RXWOLQH BULPD WKRHLOXFXPWHHQWQD
VKDGRZ DQG GHVN DXGLW ZHUH FRQGXFWRUJ DGGIGMISDDVDF
DGPLQLVWUDWRUV FRQILUPHG WKH LREBEGHQWFRWHGXSRLHLEDQ

7KH LQFXPEHQW UHSRUWV WR ERWK WKH WLSRQZ&URRUFQGHDPW RLS
'LUHFWRU ,,TV RI (GXFDWLRQDO 6HUYLEFHV XSQRGWSURQIRGHDDQLPL
DFWMLYLOLHVSWRREX=SSRLOW (PSRZHU # DQG Gd€0@PÀ 0€

Compose correspondence and written materials independently or from oral instructions.
Type or input data at 45 words per minute from clear copy.
Understand and resolve issues, complaints or problems.
Maintain confidentiality of sensitive and privileged information.
Determine appropriate action within clearly defined guidelines.
Establish and maintain cooperative and effective working relationships with others.
Maintain records and files.
Compile and verify data and prepare reports.
Operate a variety of office equipment including a computer and assigned software.
Complete work with many interruptions.
Plan and organize work.
Meet schedules and time lines.
Make arithmetical calculations with speed and accuracy.

EDUCATION AND EXPERIENCE:

Any combination equivalent to: graduation from high school or equivalent supplemented by secretarial training and two years increasingly responsible secretarial experience in a large organization involving frequent public contact, including experience translating materials and interpreting in English and designated second language.

WORKING CONDITIONS:

ENVIRONMENT:

Office environment.
Constant interruptions.

PHYSICAL DEMANDS:

Dexterity of hands and fingers to operate a computer keyboard.
Hearing and speaking to exchange information in person and on the telephone.
Sitting or standing for extended periods of time.
Seeing to read a variety of materials.
Bending at the waist, kneeling or crouching to file materials.
Kneeling, bending at the waist, and reaching above the shoulders and horizontally to retrieve and store files and supplies.
Pushing, pulling, lifting and carrying supplies and equipment.
Occasionally lift and/or move up to 25 pounds.

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operations, activities, policies and procedures.

activities and resolve issues or concerns related to office

ICE
U.S. DEPARTMENT OF JUSTICE

EDUCATION AND EXPERIENCE

... combination of equivalent to two or more years from high school or equivalent...
... technical training and/or experience, of five or more years...
... involving public contact in a law enforcement...
... interpreting in English and a designated second language.

WORKING CONDITIONS:

WC

Office environment.
Constant interruptions.

PHYSICAL DEMANDS:

... speaking to exchange information in person and on the telephone.
... Sitting or standing for extended periods of time.
... Seeing to read a variety of materials.

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3K\VLFDQ (GXFDWLRQ /RFNHU 5RRP \$VVLVWDQW

ODLQWDLQ D ORVW DQG IRXQG

\$QVZHU SKRQHV DQG WDNH PHVVDJHV

3K\VLFDQ (GXFDWLRQ /RFNHU 5RRP \$VVLVWDQW

%H IOH[LEOH DQG DGDSW WR FKDQJHV LQ URXWLQH DQG GXWLHV

%H UHOLDEOH LQ DWWHQGDQFH DQG SXQFWXDOLW\

3UHYHQW RU EUHDN XS VWXGHQW FRQIOLFWV DQG ILJKWV

8QGHUVWDQG DQG IROORZ RU ~~DO~~ DQG ZULWWHQ LQVWUXFWLRQV

~~:RUN ZLWK DQG RYHUVHH VWXGHQWV~~

\$GPLQLVWHU ILUVW DLG ~~DQG RU &35~~ DV UHTXLUHG)LUVW DLG W

(VWDEOLVK DQG PDLQWDLQ FRRSHUDWLYH DQG HIIHFWLYH ZRUN

ODLQWDLQ DVVLJQHG ORFDWLRQV LQ ~~U~~ VDIH FOHDQ DQG RUGHU

~~\$VVLVW VWXGHQWV ZLWK SHUVRQDO SURFIDFHG DQG RIGV FLID
DFWLYLWLHV~~

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\$Q\ FRPELQDWLRQ HTXLYDOHQW WR JUDGXDWLRQ IURP KLJK VFH
PRQWKV H[SHULHQFH LQ ZRUNLQJ ZLW ~~K~~ ~~W~~ ~~E~~ ~~K~~ ~~R~~ ~~W~~ ~~O~~ ~~H~~ ~~D~~ ~~J~~ ~~R~~ ~~U~~ ~~R~~ ~~S~~ ~~R~~ ~~K~~ ~~W~~ ~~O~~ ~~S~~
RUJDQL]HG VHWWLQJ

~~\$Q\ FRPELQDWLRQ RI HGXFDWLRQ WUDLQV WUDLQV WUDLQV WUDLQV WUDLQV
WKH UHTXLUHG GXWLHV \$ W\SLFDO XEOLWIDQD ELD RQ URXQ & LZJK
RU HTXLYDOHQW DQG GHPRQVWUDWHG OHDSHUHQW LQ ZRUVNEDQ
DFWLYLWLHV RU VSRUWV LQ DQ RUJDQL]HG VHWWLQJ~~

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3RVVHVLRQ RI D FXUUHQW FHUWLILFDWHV LQ ~~D~~ ~~W~~ ~~R~~ ~~I~~ ~~Q~~ ~~L~~ ~~Q~~ ~~&~~ ~~F~~ ~~D~~ ~~U~~ ~~G~~ ~~V~~ ~~R~~ ~~S~~ ~~X~~ ~~H~~ ~~O~~ ~~P~~ ~~R~~ ~~Q~~ ~~\$~~ ~~R~~ ~~I~~
5HG &URVV RU \$PHULFDQ +HDUW \$VVRI ~~G~~ ~~D~~ ~~D~~ ~~L~~ ~~R~~ ~~Q~~ ~~V~~ ~~D~~ ~~S~~ ~~G~~ ~~D~~ ~~&~~ ~~F~~ ~~H~~ ~~U~~ ~~G~~ ~~V~~ ~~L~~ ~~M~~ ~~I~~
ODLQWDLQ XS WR GDWH FHUWLILFDWHV LQ ILUVW DLG DQG &35

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,QGRRU DQG RXWGRRU HQYLURQPHQW

6HDVRQDO KHDW DQG FROG RU DGYHUVH ZHDWKHU FRQGLWLRQV

3K\VLFD0 (GXFDWLRQ /RFNHU 5RRP \$VVLVWDQW

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~~7KH SK\VLFD0 GHPDQGV GHVFULEHG KHUWKDWH PXPVSWHEVH QMWD WE
HPSOR\HH WR VXFHVVIXOO\ SHUIRUP WKH HVVHQWLDO IXQFWLR
RI WKLW MRE WKH HPSOR\HH LV UHJXODUO\ DQG VTXRULHG JWR WDDQ
REMHEWV WRROV RU FRQWUROV 7WHDQPSOR\HH ULVDFE DWDLRQ B OF
WR UHDFK ZLWK KDQGV DQG DUPV FOLPE RU EDODQFH DQG VWF~~

~~7KH HPSOR\HH PXPV UHJXODUO\ OLIW DQG RU PRYH XS WR SR
XS WR SRXQGV 6SHFLILF YLVLRQ DELOLWLHV UHTXLUH E\ W
SHULSKHUDO YLVLRQ GHSWK SHUFHPSWXV RQ KDOGHWHKFDHGL D DVG M
EH DEOH WR SHUIRUP WKH GXWLHV RI D ULJRURXV ZRUN VFKHG
XQORDGLQJ DQG SDVV D SK\VLFD0 H[DPLQDWHLRQ DQG GOGLWXJ VFU~~

3+<6,&\$/ '(0\$1'6

6WDQGLQJ DQG ZDONLQJ IRU H[WHQGHG SHULRGV RI WLPH WR
DVVLJQH G DUHDV

9LVLRQ VXIILFLHQW WR PRQLWRU VWXGHQW DFWLYLWLHV

+HDULQJ DQG VSHDNLQJ WR H[FKDQJH LQIRUPDWLRQ

'H[WHULW\ RI KDQGV DQG ILQJHUV WR RSHUDWH DVVLJQH HTXL

5HJXODUO\ OLIW DQG RU PRYH XS WR WS B Q GRU DFRY IR PFDUHL RQK
SRXQGV ZLWK DVVLVWDQFH

%HQGLQJ NQHOLQJ VTXDWWLQJ RU FURXFKLQJ WR DVVLVW VW

3K\VLFD0 DJLOLW\ VWDPLQD DQG UXQLW XDWLW RQDUWLTXL RUVHPHU

5DLVH DUPV DERYH VKRXOGHU WR KROG D VLJQ XSZDUG IRU VHY

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&ULPLQDO -XVWLFH)LQJHUSULQW %DFNJURXQG

7XEHUDXORVLV

3UH SODFHPHQW 3K\VLFD0 DQG 'UXJ 6FUHHQ

&ODVVLILHG (PSOR\HH V 6DODU\ 6FKHG XOH 5DQJH

\$SSURYHG 5HY
5HDOORFDWHG IURP 5DQJH

PHYSICAL ABILITY

The physical demands described here are representative of those that must be met by an employee to successfully perform the essential functions of this job. While performing the duties of this job, the employee is regularly required to stand; walk; use hands to finger, handle, or feel objects, tools, or controls; talk or hear; and taste or smell. The employee is occasionally required to reach with hands and arms; climb or bw Te 2 0 Tdfe;33 Th-27.36 A06 Tc 258386 Tw 13640 Td(The)Tj0.03e to succe-0.0ly requir objects, to reac179 Tc -08868 Tw 67.213et byyb, the em includer b0.0 vi req, c

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3RVLWLRQ 7LWOH	1XPEHU 9DFDQF	RXPEHU +RXUV DQG 6LWHV LRHV 7RWDO 3RVLWLRQV	
\$FFRXQWLQJ \$VVLVWDQW ,,		KRXUV SHU GD\ 6SHFLDO	
\$FFRXQWLQJ \$VVLVWDQW ,,,		KRXUV SHU GD\ \$FFRXQW	

5HFUXLWPHQWV

-RE 3RVWLQJ	5HFUXLWPHQ	'DWH 2SHQHG	'DWH &ORVHC
%HKDYLRU ,QWHUYHQWLRQ	6\$URPRWLRQDO	2SHQ	QWLQ
+HDOWK &DUH 6SHFLDOLVW	3URPRWLRQDO	2SHQ	
6SHFLDO (GXFDWLRQ &ODVV	URRP \$VVLVW	DQW	\$RQR
6SHFLDO (GXFDWLRQ &ODVV %LOLQJXDO \$6/	URRP \$VVLVW 3URPRWLRQDO	DQW 2SHQ	

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3RVLWLRQ

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)HEUXDU\ %RDUG 0HHWLQJ

1HZ +LUHV

-HDQ %\UQH DOWK \$VVLVWDQW 0RQWJRPHU\ HIIHFWLYH
&RUD /DQ6SHFLDO (GXFDWLRQ &ODVVURRP \$VVLVWDQW)O\LQJ
+LED 6R6SHFLDO (GXFDWLRQ &ODVVURRP \$VVLVWDQW)O\LQJ +

3URPRWLRQV

\$QGUHD #DOWK \$VVLVWDQW &DPSXV \$LGH VVDQWVWDQ 'HQR
6SDQLVK &KDVH HIIHFWLYH
=XOH\PD =HFIDU &XVWRGLDQ 2SHUDWLRQV WQ 'BIBKWWRI6LD

5HWLUHPHQW

ODUL &6SHFLDO (GXFDWLRQ &ODVVURRP \$VVLVWDQW /RV &RFK
\HDUV

5HVLJQDWLRQV

ODODDN \$OD&DPSXV \$LGH 0HULGLDQ HIIHFWLYH
1HOO\ .RUHD &DPSXV \$LGH /H[LQJWRQ HIIHFWLYH
0LFKHOH 021010HU \$VVLVWDQW ,, %ORVVRP 9DOOH\ HIIHFWLYH

/HDYH RI \$EVHQFH

*HRUJH &KDVH &XVWRGLDQ %RVWRQLD H[WHQGHHG WKURXJK
.LPEHUO\ 5REHUWV %HKDYLRU ,QWHUYHQWLRQ 6SHFLDOLVW -D

5HWXUQ IURP /HDYH RI \$EVHQFH

5RVDO\QQ (OLDV 6SHFLDO (GXFDWLRQ &ODVVURRP \$VVLVWDQW

6HSDUDWLRQ IURP 6HUylFH

-DQHWK %XVWRV+*DOWK \$VVLVWDQW 0HULGLDQ HIIHFWLYH

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)HEUXDU\ %RDUG 0HHWLQJ

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'LDQD &DQDOHV L&KWL &XVWRGLDQ 0DLQWHQDQFH 2SHUDWLRQV
&U\ VWDO %~~DU~~ DYLRU ,QWHUYHQWLRQ 6SHFLDOLVW -DPDFKD HII
6XPPHU +LOO 6SHFLDO (GXFDWLRQ &ODVVURRP \$VVLVWDQW (P
-DLPH 6DUGLQD

.LDUD *XHU6SHUR DO (GXFDWLRQ &ODVVURRP \$VVLVWDQW)O\LQJ
1DKDUD *XH6SHUR DO (GXFDWLRQ &ODVVURRP \$VWLVDQW %ORV
-XOLD +HUURQ &KLOG 1XWULWLRQ :RUNHU ,, &KLOG 1XWULWLR
7DQQHU ,PP6SHUR DO (GXFDWLRQ &ODVVURRP \$VVLVWDQW 5LRV
D *XHU€• 6[RVP `... À2 #4À <0`ð@`P 0@``ÀÜ0mHU1XWULWLRQ HIIH
*XHUU@HQ
DO (GXFDWLRQ &ODVVURRP \$VVL&Du`P 0 €pPÀpÀ ð0€••À C
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